

PUBLIC-PRIVATE PARTNERSHIP IN DEVELOPMENT OF INFRASTRUCTURE PROJECTS

31 JULY TO 4 AUGUST 2017

Sponsored by the

SINGAPORE COOPERATION PROGRAMME

in support of

THE G20 DEVELOPMENT WORKING GROUP

to be conducted by

GLOBALAB PTE LTD

Singapore Cooperation Programme

Singapore has provided technical assistance to other developing countries since the 1960s. As a country whose only resource is its people, Singapore believes that human resource development is vital for economic and social progress. Singapore itself has benefited from training provided by other countries and international organisations.

In 1992, the Singapore Cooperation Programme (SCP) was established to bring together under one framework the various technical assistance programmes offered by Singapore. Through the SCP, the range and number of training programmes were increased to share Singapore's development experience with other developing countries. To date, Singapore has sponsored training courses and study visits for over 100,000 officials from more than 170 countries. The SCP is managed by the Technical Cooperation Directorate of the Singapore Ministry of Foreign Affairs.

Globalab Pte Ltd

Globalab is a training enterprise comprising experts from both government and private sectors with solid expertise delivering programmes and consultancy services in Public Private Partnership, Trade and Investment Negotiation, International Law, Corporate Governance, Understanding Investment and Free Trade Agreements, Promotional Strategies for Private Sector Development, Country Branding strategies, and Research, Innovation and Entrepreneurship for Public Sector.

Globalab aims to provide technical intelligence related programmes and consultancy to government officials and organisations both locally and internationally. Our projects in training and consultancy include Maldives economic transformation, Indonesia investment policy making and promotion, investment promotion in Namibia and Zanzibar, and in Qatar, Thailand, China, Cambodia, Laos, Myanmar, and Vietnam.

Course Objectives

By the end of the course, participants should be able to:

- Gain an understanding of Public-Private Partnership (PPP) and the available model types;
- Introduce key elements of a PPP Plan and justification;
- Understand the terms of reference and guidelines for PPP infrastructure projects based on international regulations from the World Bank;
- Appreciate the OECD's Principles of Governance for PPP and financing guidelines;
- Understand the entry point of PPPs into the planning, budgeting and financing cycle in government project development;
- Understand the PPP procurement process in Singapore: Legislative and Project Management guidelines by the Ministry of Finance;
- Appreciate the distinguishing characteristics of PPP Contracts as Output Contracts as opposed to the Standard Procurement Contracts based upon input;
- Understand the institutional arrangements required to manage a PPP;
- Understand the pre-requisites for a successful PPP programme;
- Appreciate important audit elements for the scrutiny and oversight of PPPs;
- Understand the role of risk assessment, challenges and mitigation in PPP through case studies; and
- Understand why PPP projects fail or succeed and the lessons learnt.

Synopsis

PPP is a long-term partner relationship between the public and private sectors to deliver services for the benefit of the public at large. All government agencies in Singapore are encouraged to explore PPP as best solutions by deploying the cost benefit analysis and institutionalising the assessment in terms of value for money. It should be noted that PPP allows for expertise from the private sector to be leveraged thereby creating a value chain for the specific sector. In this programme, participants will hear from the expert trainers on the following:

- Rationale and process of embarking on PPP by the government;

- Models and public policy theories on PPP and how it could make public services more holistic;
- Risk factors and major issues of project completion, funding and outcomes; and
- Understand how legal clauses could help to mitigate risk factors in PPP.

Methodology

Using the best mix of training and learning methodologies, this programme will be highly interactive and experiential. Besides formal lecturing, activities include open discussions, group work, exercises, experiential activities on processes in PPP, video presentations on Singapore experiences, visits and case studies. Participants will have adequate opportunities to share their experiences, learning points and challenges.

Duration

The course will be held from **31 July to 4 August 2017**.

Application Information

Applicants should be:

- Mid to senior level officials involved in infrastructure projects, planning and management;
- Nominated by their respective Governments;
- Proficient in spoken and written English; and
- In good health.

Terms of Award

The course is sponsored by the Government of Singapore under the Singapore Cooperation Programme.

Under this programme arrangement, the Government of Singapore will bear the following expenses for the successful applicants (thereafter known as participants) during their training in Singapore. These expenses include:

- A daily training allowance of One Hundred and Twenty Singapore Dollars (S\$120) from first day to last day of the course to cover meals and daily expenses. [Complimentary breakfast

is provided in the hotel from the first day to one day after the course];

- Transportation to course venue and site visits;
- Medical insurance for participants to cover accident and hospitalisation during their stay in Singapore in accordance with the policy of a local insurance company; and
- Accommodation for the entire duration of the course.

Note:

- (i) The nominating government will be responsible for their participants' round-trip airfares.
- (ii) Participants are to bear their personal miscellaneous expenses that might be incurred prior to receiving the allowance.
- (iii) Any expenses for out-patient medical/dental treatment will be borne by the participants themselves.

Regulations

Participants are required to comply with the following:

- (a) Strictly observe course schedules and not miss training sessions.
- (b) Not bring any member of their family and/or aide for the duration of the course.
- (c) Carry out instructions and abide by conditions as may be stipulated by the nominating Government or the Government of Singapore with respect to the course.
- (d) Refrain from engaging in political activities, or any form of employment for profit or gain while in Singapore.
- (e) Discontinue the course, in the event they fall seriously ill and are considered unable to continue the training or have committed an improper act.
- (f) Return to their respective home countries upon completion of the course.

Application Procedure

(Closing date for nomination: **19 June 2017**)

The Government of Singapore is pleased to invite the respective National Focal Points for Technical Assistance to nominate **one (1)** suitable applicant.

Selection of candidates will be based on merit. Should there be more applicants than training places, the Government of Singapore seeks the understanding of the respective National Focal Point

for Technical Assistance in the event that its nominee(s) is not selected.

All nominations are to be submitted by the respective Government institutions using the official application form. The application forms are to be submitted and should reach the **Ministry of Foreign Affairs, Singapore** through the National Focal Point and the Singapore Embassy in the nominating country no later than **Monday, 19 June 2017**.

Please address the forms to:

**Director-General
Technical Cooperation Directorate
Ministry of Foreign Affairs, Singapore
Tanglin
Singapore 248163**

**Attn: Ms Jasmine Loy
Tel: (65) 6379 8472
Fax: (65) 6479 3357
E-mail: Jasmine_Loy@mfa.gov.sg**

- To expedite the process, a copy of the completed application forms can be scanned and sent via e-mail/fax to the **email address/fax number stated above**. The original application forms can be mailed through diplomatic or normal channels.
- All application forms should be completed in full and **must** bear the endorsement of the respective Ministry of Foreign Affairs or National Focal Point responsible for technical assistance.
- Incomplete application forms or forms which are not endorsed will not be accepted.
- Applicants should refrain from making telephone, fax and email inquiries on the status of their applications.
- The **Ministry of Foreign Affairs, Singapore** will inform all applicants of the outcome of their applications. Their National Focal Point will also be informed directly or through our diplomatic representations in the nominating country.
- Flight arrangements are only to be made upon receipt of the Letter of Acceptance to the course.

Information on Singapore

For more information about Singapore, you may wish to visit the Singapore Tourism Board website at www.yoursingapore.com

