

**PUBLIC-PRIVATE PARTNERSHIP IN DEVELOPMENT OF
INFRASTRUCTURE PROJECTS**

16 TO 20 NOVEMBER 2015

Sponsored by the

SINGAPORE COOPERATION PROGRAMME

under the

**SINGAPORE COOPERATION PROGRAMME TRAINING AWARD /
SMALL ISLAND DEVELOPING STATES TECHNICAL COOPERATION
PROGRAMME**

to be conducted by the

GLOBALAB PTE LTD, SINGAPORE

Singapore Cooperation Programme

Singapore has provided technical assistance to other developing countries since the 1960s. As a country whose only resource is its people, Singapore believes that human resource development is vital for economic and social progress. Singapore itself has benefited from training provided by other countries and international organisations.

In 1992, the Singapore Cooperation Programme (SCP) was established to bring together under one framework the various technical assistance programmes offered by Singapore. Through the SCP, the range and number of training programmes were increased to share Singapore's development experience with other developing countries. To date, Singapore has sponsored training courses and study visits for over 100,000 officials from more than 170 countries. The SCP is managed by the Technical Cooperation Directorate of the Singapore Ministry of Foreign Affairs.

GlobaLab Pte Ltd

GlobaLab Pte Ltd is a training enterprise comprising experts from both public and private sectors who possess relevant work experience in various fields: Public Private Partnership, Trade and Investment Negotiation, International Law, Governance, Investment and Free Trade Agreements, Strategies for Private Sector Development, Research, Innovation and Entrepreneurship for the Public Sector etc.

Globalab has delivered various types of capacity building programmes in Cambodia, Laos, Myanmar, Vietnam, Maldives, Indonesia, Qatar, Tanzania, Namibia, Kazakhstan and Malaysia.

Course Objectives

By the end of the programme, participants should:

- gain a better understanding of Public-Private Partnership (PPP) and the types
- be introduced to the key elements of a PPP Plan
- understand the terms of reference and guidelines for PPP based on UNCTAD and WTO studies.
- appreciate the Principles of Governance for PPP by OECD.
- understand the entry point of PPPs into the planning and budget/finance cycle in government project development.
- understand PPP procurement process in Singapore.
- appreciate the distinguishing characteristic of PPP Contracts as Output Contracts as opposed to the Standard Procurement Contracts based upon inputs
- understand the institutional arrangements required to manage a PPP.
- understand the pre-requisites for a successful PPP programme.
- gain deeper insights on important elements of audit in the scrutiny and oversight of PPPs.
- understand the role of Risk Assessment, challenges and mitigation in PPP through case studies.
- learn why PPP projects fail and the lessons learnt

- ii. Models and public policy theories on PPP and how it could make public services more holistic with private sector partnership.
- iii. Financing
- iv. Contractual process with Singapore case studies
- v. Challenges when working on PPP projects.
- vi. Risk factors and major issues of project completion, funding and outcomes will also be explained.
- vii. Methods of managing such projects to ensure that risk areas are minimised and monitored regularly through contractual obligations.
- viii. Understand how legal clauses could help to mitigate risk factors in PPP.
- ix. Evaluation and auditing

Using the best mix of training and learning methodologies, this programme will be interactive and experiential. Besides formal lecturing, activities include open discussions, group work, exercises, experiential activities on processes in PPP, video presentations on Singapore experiences and case studies and visits to the establishments. Participants will have adequate opportunity to share their experiences, learning points and challenges.

Duration

The course will be held from **16 to 20 November 2015**.

Synopsis and Methodology

Public-Private Partnership (PPP) is a long-term partnering relationship between the public and private sectors to deliver services. Through PPP, the public sector seeks to bring together the expertise and resources of the public and private sectors to provide services to the public, with the objective of achieving the best value for money. Possible PPP models include joint-ventures, strategic partnerships to make better use of government assets, Design-Build-Operate and Design-Build-Finance-Operate etc.

Through the workshop, participants will gain knowledge on the following:

- i. Rationale and process of embarking on PPP by the government.

Application Information

Applicants should be:

- Public sector officials with at least 5 years of experience, with a minimum of 2 years in Public Private Partnership project management
- Nominated by their respective Governments
- Proficient in spoken and written English
- In good health

The programme will be conducted in English without any translation / interpretation.

Terms of Award

This programme is sponsored by the Government of Singapore under the Singapore Cooperation Programme Training Award and the Small Island Developing States Technical Cooperation Programme.

Under the Terms of Award for this programme, the Government of Singapore will bear the following expenses for the successful applicants (thereafter known as participants) during their training in Singapore. These expenses include:

- A daily training allowance of One Hundred and Twenty Singapore Dollars (S\$120) from first day to last day of the course to cover meals and daily expenses. [Complimentary breakfast is provided in the hotel from the first day to one day after the course.]
- Transportation to course venue and site visits.
- Insurance for participants to cover accident and hospitalisation during their stay in Singapore in accordance with the policy of a local insurance company.
- Accommodation for the entire duration of the course.

Note:

- (i) The nominating government will be responsible for their participants' round-trip airfares.
- (ii) Participants are to bear their personal miscellaneous expenses that might be incurred prior to receiving the allowance.
- (iii) Any expenses for out-patient medical/dental treatment will be borne by the participants themselves.

Regulations

Participants are required to comply with the following:

- (a) Strictly observe course schedules and not miss training sessions.
- (b) Not bring any member of their family and/or aide for the duration of the course.
- (c) Carry out instructions and abide by conditions as may be stipulated by the nominating Government or the Government of Singapore with respect to the course.
- (d) Refrain from engaging in political activities, or any form of employment for profit or gain while in Singapore.
- (e) Discontinue the course, in the event they fall seriously ill and are considered unable to

continue the training or have committed an improper act.

- (f) Return to their respective home countries upon completion of the course.

Application Procedure

(Closing date for nomination: **5 October 2015**)

The Government of Singapore is pleased to invite the respective National Focal Points for Technical Assistance to nominate **one (1)** suitable applicant.

Selection of applicants will be based on merit. Should there be more applicants than training places, the Government of Singapore seeks the understanding of the respective National Focal Points for Technical Assistance in the event that its nominee(s) is not selected.

All nominations are to be submitted by the respective Government Institutions, using the official application form. The application forms are to be submitted and should reach the **Ministry of Foreign Affairs, Singapore** through the National Focal Point and the Singapore Embassy in the nominating country not later than **Monday, 5 October 2015**.

Please address the forms to:

**Director-General
Technical Cooperation Directorate
Ministry of Foreign Affairs, Singapore
Tanglin
Singapore 248163**

**Attn: Ms Florence Chen Zihui
Tel: (65) 6379 8461
Fax: (65) 6479 3357
E-mail: chen_zihui@mfa.gov.sg**

- To expedite the process, a copy of the completed application forms can be scanned and sent via e-mail/fax to the **email address/fax number stated above**. The original application forms can be mailed through diplomatic or normal channels.
- All application forms should be completed in full and **must** bear the endorsement of the respective Ministry of Foreign Affairs or National Focal Point responsible for technical assistance.

- Incomplete application forms or forms which are not endorsed will not be accepted.
- Applicants should refrain from making telephone, fax and email inquiries on the status of their applications.
- The **Ministry of Foreign Affairs, Singapore** will inform all applicants of the outcome of their applications. Their National Focal Point will also be informed directly or through our diplomatic representations in the nominating country.
- Flight arrangements are only to be made upon receipt of the Letter of Acceptance to the course.

Information on Singapore

For more information about Singapore, you may wish to visit the Singapore Tourism Board website at www.yoursingapore.com



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